



REPUBLIC OF GHANA

**MEDIUM TERM EXPENDITURE FRAMEWORK  
(MTEF)**

**FOR 2016-2018**

**PROGRAMME BASED BUDGET ESTIMATES**

**FOR 2016**

**AUDIT SERVICE OF GHANA**

The ASoG MTEF PBB Estimates for 2016 is available on the internet at: [www.mofep.gov.gh](http://www.mofep.gov.gh)

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## PART A: STRATEGIC OVERVIEW OF THE AUDIT SERVICE

### 1. GSGDA II POLICY OBJECTIVES

The GSGDA II Framework contains two (2) Policy Objectives that are relevant to the Audit Service

These are as follows:

- Improve Fiscal revenue mobilization and management; and
- Promote Transparency and Accountability.

### 2. GOAL

To be a world-class Supreme Audit Institution, delivering professional, excellent and cost effective auditing services.

### 3. CORE FUNCTIONS

The core functions of the Audit Service are to:

- Ensure that the auditing activities of the Audit Service as spelt out in the Audit Service Act are carried out in accordance with best international practices; and
- Monitor the use and management of all Public funds and report to Parliament. This covers Constitutional, Statutory and any other body or organization established by an Act of Parliament.

### 4. POLICY OUTCOME INDICATORS AND TARGETS

Outcome Indicator Description	Unit of Measurement	Baseline		Latest status		Target			
		Year	Value	Year	Value	Year	Value	Year	Value
Deliver full range of audits specified under the Auditor-General's mandate	Percentage coverage of audit entities	2011	70%	2014	69%	2015	70%	2016	70%

### 5. KEY ACHIEVEMENTS IN 2015

Article 35 (8) of the Constitution enjoins the state to take steps to eradicate corrupt practices and abuse of power. In fulfillment of the above, the Audit Service is responsible for promoting good governance and protecting the tax payer's interest through the audit function that ensures accountability while demanding propriety on the part of public officials. In this regard, the Service conducted 1,692 audits representing 52% of our planned audits of 3,250 targeted for 2015. The audits completed include 1,182

institutions of MDAs, 103 MMDAs, 357 Educational institutions, 95 Public Boards and Corporations and 5 special and IT audits.

Furthermore, as part of measures to clean up the payroll data, the Controller and Accountant-General's Department suspended 47,186 employees on the mechanized payroll in the months of September and October 2014. Employees were however to be restored into the payroll only after verification by the Audit Service and a total of 44,496 employees were validated and restored onto the payroll leaving 2,090 employees who did not present themselves for validation and were not restored onto the payroll. Meanwhile, the list of unverified staff has been forwarded to the investigative bodies for further investigation and necessary action.

## **6. EXPENDITURE TRENDS FOR THE MEDIUM -TERM**

The Audit Service was allocated a budget of GH¢47,894,859.00, GH¢51,552,919.00, GH¢119,115,792 and GH¢125,527,610 for 2012, 2013, 2014 and 2015 financial years respectively.

Total expenditure at the end of 2013 financial year stood at GH¢74,944,708.26 (actual payment amounted to GH¢65,818,650.31 with an outstanding commitment of GH¢9,126,057.95), an increase from GH¢62,447,813.00 in 2012 at a growth rate of 20%, whilst in 2014 total expenditure amounted to GH¢119,407,259. The trend shows a continued rise in expenditures over the medium term.

With respect to Compensation of Employees, an amount of GH¢51,098,711.00 was expended in 2012 whilst in 2013, actual expenditure stood at GH¢65,818,650.31, an increase of GH¢14,719,939.00 representing 28.81%. In 2014, an amount of GH¢109,148,158.00 has been expended.

In the case of Goods and Services, an amount of GH¢8,774,743.00 was expended in 2012 whilst in 2013, actual expenditure stood at GH¢5,048,326.00 representing a decrease of GH¢3,726,417.00. In 2014 however, releases obtained totaled GH¢10,146,002.

In relation to Assets, an amount of GH¢2,567,708.00 was expended in 2012 whilst in 2013, no release has been given to the Service for its investment activities despite applying to the Minister of Finance. In 2014 however, only GH¢113,099 was released for our investment activities.

Out of the approved budget of GH¢125,527,610 for 2015, actual expenditure as at the end of July amounted to GH¢60,166,515.15 made up of GH¢55,684,713.73 for Compensation of Employees and GH¢4,481,801.42 for Goods and Services.

It is projected that an amount of GH¢187,509,408, GH¢181,344,667 and GH¢173,060,273 would be required for the Services' activities for 2016, 2017 and 2018 respectively.

## Budget by Sub-Programme, Economic Item and Funding

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
005001 - Management and Administration	20,767,190	8,878,557	4,106,188	33,751,935											33,751,935
0050010 - Management and Administration	20,767,190	8,878,557	4,106,188	33,751,935											33,751,935
005002 - Audit Operations	101,242,321	5,617,500		106,859,821											106,859,821
0050021 - Central Government Audits	18,600,919	807,500		19,408,419											19,408,419
0050022- Local Government Audits	32,494,655			32,494,655											32,494,655
0050023- Educational Institutions Audits	40,494,181	2,976,000		43,470,181											43,470,181
0050024- Commercial Audits	4,331,477	914,000		5,245,477											5,245,477
0050025- Special Audits	5,321,089	920,000		6,241,089											6,241,089
Grand Total	122,009,511	14,496,057	4,106,188	140,611,756											140,611,756

## **PART B: BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **1. Budget Programme Objectives**

- To formulate policies with regards to planning, research, monitoring and evaluation, international relations and quality assurance.
- To provide requisite logistics, develop human resource policies and provide other support services to ensure optimal performance of staff.
- To attract, recruit, train and retain quality staff for the Audit Service.

#### **2. Budget Programme Description**

The Audit Service Board and Auditor-General's Secretariat, Human Resource, Training, Procurement and Estate, Transport and Security, Budget, Accounts, Internal Audit, IT Technical, IPPD, PRME and PR are responsible for delivering the programme:

The programme is executed through the following operations:

- Adoption of new methodologies required for the effective and efficient performance of the functions of the Audit Service;
- Overseeing the formulation of policies for the administration and management of the Service;
- Overseeing the development of code of ethics for the Service, reviewing and implementing the organizational structure, establishing human resource ceilings, and remuneration, preparing and submitting audit reports to Parliament;
- Carrying out risk assessment to develop annual operational plans, and introduce quality assurance plans in line with international standards in addition to establishing good relations with stakeholders and civil societies;
- Establishment of monitoring systems to follow-up and report on the recommendations of the reports sent to Parliament and prepare the activity reports of the Service;
- Provision of services such as budgeting, procurement and accounting for GoG and donor funds received;
- Reporting on the financial operations in accordance with 1992 Constitution, FAR, FAA and the Audit Service ACT;

- Addressing the ICT needs in terms of training, installations and maintenance of IT equipment for Audit Service staff;
- Developing HR policies, recruiting, training and retaining qualified and experience staff with accounting and auditing background and other specialized fields; and
- Provision of security, transport services and maintenance of office buildings & bungalows, logistics and efficient stores.

The Service collaborates with the Office of the President, Parliament, Attorney - General's Department and other stakeholders including Civil Society in carrying out its functions as mandated in Article 187 of the Constitution.

The main sources of funding are from GoG and Development Partners. Currently, 191 staff of all grades is responsible for executing this programme.

### 3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance.

Main Outputs	Output Indicator	Past years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
Issuing audit reports	Number of reports issued	8	8	8	8	8
Monitoring of Audits Reports	Follow-up reports issued	Annually	Annually	Annually	Annually	Annually
Sensitization of stakeholders on accountability including surcharge	Number of accountability and sensitization workshops organized	2	2	2	2	2
Quality assurance reviews	Number of quality assurance reports reviewed	1	1	1	1	1
Introduce and implement Entity Risk Management Framework	Risk profile documented	Annually	Annually	Annually	Annually	Annually
Introduce quality assurance policies	Quality assurance manual reviewed	Dec. 31	Dec. 31	Dec. 31	Dec. 31	Dec. 31
Organization of internal and external peer reviews into the operations of the Service	Number of Peer review report issued	1	1	1	1	1



		Past years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
<b>Main Outputs</b>	<b>Output Indicator</b>					
Review human resource policies and scheme of service	Human resource policy handbook reviewed	Dec. 31	Dec. 31	Dec. 31	Dec. 31	Dec. 31
Develop brochure on the independence of the Service for sensitization and educational exercise	Copies of brochure produced	200	500	500	500	500
Establish annual operation and work/activity plans	Revision of the corporate plan and report issued	Aug. 31	Aug. 31	Aug. 31	Aug. 31	Aug. 31
Staff training and development	Number of staff trained in new auditing methodologies	1500	500	500	500	500
Enhancement of operations of the Audit Services	Delivery of reports by	June 30	June 30	June 30	June 30	June 30
Preparation of financial reports	Financial reports prepared by	March 31	March 31	March 31	March 31	March 31
Update of assets register	Assets register updated	Dec. 31	Dec. 31	Dec. 31	Dec. 31	Dec. 31
Development of procurement plan	Procurement plan developed	Jan. 31	Jan. 31	Jan. 31	Jan. 31	Jan. 31
Recruitment/replace ment of staff	Number of staff recruited/replaced	107	70	170	70	70

#### 4. Budget Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-programme.

Operations	Projects
Conduct training in the use of Financial Audit Manual, ISSAI, IPSAS, and Mission Audit. Capacity building support from ACCA.	Purchase of computers & accessories and equipment
Training in Oil & Gas Revenue Audit locally and abroad.	Purchase of furniture & fittings
Sensitization of Stakeholders Workshops, Seminars, Conferences and Staff Durbars	Purchase of vehicles
Monitoring and evaluating field audits and projects.	Construction of offices and bungalows
Leadership, Management and in-house training	
Offering of specialized support services	
Participation in Supreme Audit Institution activities abroad	
Training of staff in methodology for the audit of GIFMIS (IMSA)	
Organization of Sensitization Workshops to increase the awareness on Surcharge and disallowance	
Review and printing of Quality Assurance Manual	
Comprehensive audit of Peacekeeping account and Ghana's Properties Abroad	
Collation of Notes to the Auditor-General's Report	
Finalization of Draft Reports to Parliament	
Other Administrative Support	
Audit of 45 Ghana Missions Abroad	
Counterpart Funding for Donor funded Projects	
Organization of Budget Workshops	
Establish annual operational plan and review of corporate plan	
Increase awareness on disallowance and surcharge	
Review human resource policies and scheme of service	
Organization of internal and external peer review	

## Budget by Programme, Sub-Programme and Natural Account

	Budget	Indicative Year	Indicative Year
005001 - Management and Administration	33,751,935	19,453,817	19,727,473
0050010 - Management and Administration	20,767,190	15,347,629	15,621,285
	8,878,557		
	4,106,188	4,106,188	4,106,188
211 - Wages and salaries [GFS]	20,767,190	15,347,629	15,621,285
21 - Compensation of employees [GFS]	20,767,190	15,347,629	15,621,285
Use of goods and services	8,528,557		
27 - Social benefits [GFS]	350,000		
Goods and Services	8,878,557		
311 - Fixed assets	4,106,188	4,106,188	4,106,188
Capex	4,106,188	4,106,188	4,106,188

# **BUDGET PROGRAMME SUMMARY**

## **PROGRAMME 2: AUDIT OPERATIONS**

### **1. Budget Programme Objective**

To audit all public accounts of Ghana and report to the Parliament of Ghana

### **2. Budget Programme Description**

This programme is carried out through the auditing of the Consolidated Fund, Public Boards and Corporations, Pre-Tertiary Institutions, District Assemblies, Special Funds, Bank of Ghana Foreign Exchange receipts and payments, Ghana Missions Abroad and other funds.

Four departments in the Audit Service carry out the above. These are Central Government Audit Department (CGAD), Commercial Audit Department (CAD), Pre-Tertiary Educational Institutions and District Assemblies (EIDA) and Performance & Special Audit Department (PSAD).

Four departments in the Audit Service carry out the above. These are:

- The Central Government Audit Department (CGAD) – undertakes the financial audits of the Public Accounts of Ghana and the accounts of Ministries, Departments and Agencies (MDAs) of Central Government including Parliament and the Courts. The Department is also responsible for the audit of the Multi Donor Budget Support funds received by Government from Development Partners;
- Educational Institutions and District Assemblies (EIDA) – responsible for the audit of more than 600 pre-university educational institutions, 216 District Assemblies, 263 Traditional Councils as well as regional and district offices of MDAs;
- Commercial Audit Department (CAD) – conducts financial audits on non-commercial statutory boards and corporations including the universities and other tertiary institutions. The CAD also reviews audits carried out by private firms appointed by the Auditor-General to audit commercial and non-commercial public sector bodies and carries out, on a half-yearly basis, the audit of Foreign Exchange Receipts and Payments Statements of the Bank of Ghana; and
- Performance and Special Audit Department (PSAD) – responsible for performance, forensic, environmental and IT audits as well as Procurement and Special Funds audits.

This programme is made up of five sub-programmes:

- Central Government Audits;
- Local Government Audits;
- Educational and Institutions Audits;
- Commercial Audits; and
- Special Audits.

## Budget by Programme, Sub-Programme and Natural Account

	Budget	Indicative Year	Indicative Year
005002 - Audit Operations	106,859,821	100,974,641	103,752,268
0050021 - Central Government Audits	18,600,919	19,010,013	19,439,561
	807,500		
211 - Wages and salaries [GFS]	18,600,919	19,010,013	19,439,561
21 - Compensation of employees [GFS]	18,600,919	19,010,013	19,439,561
Use of goods and services	793,700		
27 - Social benefits [GFS]	13,800		
Goods and Services	807,500		
0050022- Local Government Audits	32,494,655	32,494,655	32,494,655
211 - Wages and salaries [GFS]	32,494,655	32,494,655	32,494,655
21 - Compensation of employees [GFS]	32,494,655	32,494,655	32,494,655
0050023- Educational Institutions Audits	40,494,181	42,518,890	44,644,834
	2,976,000		
211 - Wages and salaries [GFS]	40,494,181	42,518,890	44,644,834
21 - Compensation of employees [GFS]	40,494,181	42,518,890	44,644,834
Use of goods and services	2,586,000		
27 - Social benefits [GFS]	390,000		
Goods and Services	2,976,000		
0050024- Commercial Audits	4,331,477	4,422,632	4,518,344
	914,000		
211 - Wages and salaries [GFS]	4,331,477	4,422,632	4,518,344

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 2: AUDIT OPERATIONS**

### **SUB-PROGRAMME SP 2.1: Central Government Audits**

#### **1. Budget Sub-Programme Objectives**

- To ensure that funds have been expended for the purpose for which they were appropriated and expenditures have been made as authorized within the MDAs.
- To indicate whether essential records have been maintained and the rules and procedures applied were sufficient to safeguard and control public property.
- To determine whether all public monies paid into and from the consolidated fund have been fully accounted for and rules and procedures applicable are sufficient to secure an effective check on the assessment, collection and proper allocation of revenue.
- To ascertain whether funds have been allocated to missions abroad on timely basis and that those funds have been appropriated and expenditures properly authorized.
- To verify the extent to which government revenue generated from the various missions abroad have been accounted for and paid in full into the Special Account in London.
- To report on consolidated Fund, the Accounts of Foreign Missions, and Ministries, Departments and Agencies of Central Government and other statutory funds.
- To audit the transfer of funds to Government of Ghana through a verification study at the Bank of Ghana

#### **2. Budget Sub-Programme Description**

The Central Government Audit Department Covers 360 cost centers within the Ministries, Departments and Agencies of Central Government; and spans all the sectors of the annual Budget, being General Administration, Economic Services, Social Services, Infrastructure and Public Safety.

The Department draws up yearly programmes of work to indicate the number of audits to be carried out. Also, audit programmes for specific audit areas are drawn and applied in the execution of these audits.

The risk and system based audit techniques are employed to ensure that:

- Transactions have been accurately recorded;

- Financial statements have been prepared in accordance with the Financial Administration Regulation, Financial Administration Act and other audit manuals;
- Financial and other statutory regulations for effective public sector financial management have been followed; and
- Audit Findings emanating from weaknesses in the operations of an entity are identified and recommendations made in the form of audit reports to the MDAs to remedy those weaknesses. This ensures the Auditee fulfills its responsibility of maintaining accounting records and internal controls, preventing fraud and error, and safeguarding assets.

213 staff of all grades is responsible for the execution of the Sub-programme.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance.

Main Outputs	Output Indicator	Past Years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
Delivery of Management Letters.	Management Letters issued to the MDAs in the Country	170	215	250	250	250
	Management Letters issued to the Ghana missions abroad.	45	45	45	45	45
Auditor-General's Draft Report	Submission of Draft report on the consolidated fund to A-G	May 31	May 31	May 31	May 31	May 31
	Submission of Draft report on the MDAs to A-G	May 31	May 31	May 31	May 31	May 31
	Submission of Draft report on multi Donor Budget Support (MDBS) funded audits to A-G	May 31	May 31	May 31	May 31	May 31

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-programme.

Operations	Projects
Comprehensive Audit on the Public expenditure of all MDAs	No projects
Develop appropriate audit plan to audit 45 Ghana Missions abroad	
Timely audit and report on the consolidated fund	
Comprehensive audit coverage of the health sector	
Increase regular audit coverage of all Justice Sector agencies	

## Budget by Sub-Programme and Natural Account

	Budget	Indicative Year 1	Indicative Year 2
0050021 - Central Government Audits	19,408,419	19,010,013	19,439,561
21 - Compensation of employees [GFS]	18,600,919	19,010,013	19,439,561
Goods and Services	807,500		



# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 2: AUDIT OPERATIONS**

### **SUB-PROGRAMME SP 2.2: Local Government Audits**

#### **1. Budget Sub-Programme Objectives**

- To collate draft reports into A-G's report from the Regions and Districts in respect of District Assemblies, DACF and Traditional Councils.
- To review interim audit reports issued by Regional and District Audits and advise the relevant Auditees on significant issues in the report.

#### **2. Budget Sub-Programme Description**

Audit staff in all 10 Regions and 71 Districts, audit the Assemblies' financial statements which comprise IGF, DDF, Traditional Councils, DACF and other Statutory Funds. Recommendations are given with regards to the weaknesses in the operations of the Assemblies.

Management letters submitted by the Regions and Districts are reviewed and a draft consolidated report is submitted to the Auditor-General.

Source of funding is mainly from GoG but in few instances some DPs assist the Service in carrying out this mandate.

Staff strength of 1,360 of all grades are responsible for the execution of the Sub-programmes.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance.

Main Outputs	Output Indicator	Past Years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
Final review of the interim reports issued from Assemblies	Number of interim reports reviewed	162	170	170	170	215
Audit of MDA Agencies	Number of reports issued	1,700	1,800	2,100	2,200	2,200
Submission of management letters of Traditional Councils	Number of audits conducted and reports issued	5	5	70	70	70
Special Assignment Audit Reports	Issue of special assignment audit reports	63	62	55	45	70

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- programme.

Operations	Projects
Increase audit coverage of all the MMDAs, MDAs and traditional councils	No projects
Production and Submission of management letters to Traditional Councils	
Review interim audit reports issued by Regional and District Auditors	
Validation of Financial Statements of the audited entities	

## Budget by Sub-Programme and Natural Account

	Budget	Indicative Year 1	Indicative Year 2
0050022- Local Government Audits	32,494,655	32,494,655	32,494,655
21 - Compensation of employees [GFS]	32,494,655	32,494,655	32,494,655

# BUDGET SUB-PROGRAMME SUMMARY

## PROGRAMME2: AUDIT OPERATIONS

### SUB-PROGRAMME SP 2.3: Educational Institutions Audits

#### 1. Budget Sub-Programme Objectives

- To collate draft reports into A-G's report from the Regions and Districts in respect of Pre-Tertiary Educational Institutions.
- To review interim audit reports issued by Regional and District Auditors on Pre-Tertiary Educational Institutions and advise the relevant Auditees on significant issues in the report.

#### 2. Budget Sub-Programme Description

Audit staff in all 10 Regions and 71 Districts, audit the financial statements of all public Pre-Tertiary Educational Institutions and issue both management letters and Audit Opinions. Recommendations are given with regards to the weaknesses in the operations of these institutions. Management letters submitted by the Regions and Districts are reviewed and a draft consolidated report is submitted to the Auditor-General.

One major challenge is lack of adequate staff, logistics and funds for the audits. Additionally, funds from the GoG always delay. Source of funding is mainly from GoG but in few instances some DPs assist the Service in carrying out this mandate.

#### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance.

Main Outputs	Output Indicator	Past Years		Projections		
		2014	2015	Indicative Year 2016	Indicative Year 2017	Indicative Year 2018
Final review of the interim reports on Schools issued	Number of interim reports reviewed	470	478	500	603	603

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken

Operations	Projects
Annual Audit of all Public pre-tertiary educational institutions	No projects
Validation of financial statement of the audited entities	

## Budget by Sub-Programme and Natural Account

	Budget	Indicative Year 1	Indicative Year 2
0050023- Educational Institutions Audits	43,470,181	42,518,890	44,644,834
21 - Compensation of employees [GFS]	40,494,181	42,518,890	44,644,834
Goods and Services	2,976,000		

# **BUDGET SUB-PROGRAMME SUMMARY**

## **PROGRAMME 2: AUDIT OPERATIONS**

### **SUB-PROGRAMME SP 2.4: Commercial Audits**

#### **1. Budget Sub-Programme Objectives**

- To audit State Owned Enterprises, Public Boards and Corporations, the Foreign exchange Receipts and Payments of Bank of Ghana, Tertiary and other Statutory Institutions and issue draft reports to the Auditor-General.
- To review the reports of contracted audit firms and submit draft reports to the Auditor-General.

#### **2. Budget Sub-Programme Description**

The Direct and Review Units of the Commercial Audit Department conducts the following operations:

- Financial audits of 68 sub-vented organizations including Tertiary Institutions;
- The audit of Foreign Exchange Receipts and Payments of the Bank of Ghana;
- The audit of 17 unions of the Ghana Trade Union Congress (upon request);
- The audit of any other organization referred to the department by the Auditor General;
- Issue of management reports to the Auditees;
- The review of 122 audit reports submitted to the Auditor-General by contracted audit firms; and
- Issue of draft notes on management reports to the Auditor General.

Challenges faced are late submission of financial statements and response to audit observations by auditors, inadequate office equipment and office space and late submission of audited reports by contracted audit firms.

49 staffs are responsible for the delivery of the programme.

### 3. Budget Sub-Programme Results Statement

The table below indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance

Main Outputs	Output Indicator	Past Years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
Draft management Reports Issued by Direct Audit	Number of draft report issued	70	70	72	80	89
Audited Financial statements Reviewed	Number of Statements Reviewed	50	50	50	50	50
Draft report for AG's Reports on Bank of Ghana forex receipts and payments	Issued by	May 31	May 31	May 31	May 31	May 31
Draft report for AG's Reports from Direct Audit	Issued by	May 31	May 31	May 31	May 31	May 31

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-programme.

Operations	Projects
Annual Audit of Public Boards, Corporations & other statutory Institutions	No Projects
Annual Audit of Tertiary educational Institutions	
Audit report on Bank of Ghana Receipt 30th June and 31st December	
Review of financial statements submitted by the audited entities	



## Budget by Sub-Programme and Natural Account

	Budget	Indicative Year 1	Indicative Year 2
0050024- Commercial Audits	5,245,477	4,422,632	4,518,344
21 - Compensation of employees [GFS]	4,331,477	4,422,632	4,518,344
Goods and Services	914,000		

# BUDGET SUB-PROGRAMME SUMMARY

## PROGRAMME 2: AUDIT OPERATIONS

### SUB-PROGRAMME SP 2.5: Performance Audit

#### 1. Budget Sub-Programme Objective

To ensure improved utilization of public resources

#### 2. Budget Sub-Programme Description

The Performance Audit Department conducts the operations of this sub-programme. The Performance Audit Unit examines in terms of the economy, efficiency, and effectiveness the use of resources by public bodies by auditing high risk government operations as identified by the unit.

The Unit also audits to determine whether public resources have been used to ensure that planned impacts and outcomes of programmes and activities have been achieved.

The I.T Audit Unit conducts systems Audit in order to highlight the problems that could affect the reliability of Accounting data and audit evidence. An audit in each of the Units takes an average of between 8 and 10 months to complete.

The Clients of the sub programme are all government agencies and is fully funded by GoG with 64 staff of all grades is responsible for the delivery of the sub-programme.

#### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Service measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Service's estimate of future performance.

Main Outputs	Output Indicator	Past Years		Projections		
		2014	2015	Budget Year 2016	Indicative Year 2017	Indicative Year 2018
Performance audit reports issued.	Number of reports issued	3	6	6	6	6
I.T audit reports issued.	Number of reports issued	8	9	8	8	10

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-programme.

Operations	Projects
Conduct Value for Money Audits	No Projects
I.T. audit of selected MDAs systems to ensure effective control. Environmental, Oil and Gas and Infrastructure audits	

## Budget by Sub-Programme and Natural Account

	Budget	Indicative Year 1	Indicative Year 2
0050025- Special Audits	6,241,089	2,528,451	2,654,874
21 - Compensation of employees [GFS]	5,321,089	2,528,451	2,654,874
Goods and Services	920,000		

## APPENDICES

### BUDGET BY PROGRAMME, COST CENTER, ECONOMIC ITEM AND FUNDING

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
005 - Audit Service(AS)	122,009,511	14,496,057	4,106,188	140,611,756											140,611,756
00501 - Finance and Administration	20,767,190	8,878,557	4,106,188	33,751,935											33,751,935
0050101001 - Auditor General's Secretariat	10,762,362			10,762,362											10,762,362
0050102001 - Administration	10,004,828	8,878,557	4,106,188	22,989,573											22,989,573
00502 - Commercial Audit	4,331,477	914,000		5,245,477											5,245,477
0050202001 - Direct Audit	4,331,477	914,000		5,245,477											5,245,477
00503 - Central Gov't - Audit Dept.	18,600,919	807,500		19,408,419											19,408,419
0050303001 - Other MDAs.	18,600,919	807,500		19,408,419											19,408,419
00504 - Regional, District Audits & EIDA	72,988,836	2,976,000		75,964,836											75,964,836
0050401001 - EIDA Secretariat	72,988,836	2,976,000		75,964,836											75,964,836
00505 - Performance & Special Audit	5,321,089	920,000		6,241,089											6,241,089
0050501001 - Special Funds	2,408,049			2,408,049											2,408,049
0050502001 - IT Audit	2,913,040	920,000		3,833,040											3,833,040

## BUDGET BY PROGRAMME AND NATURAL ACCOUNT

	Budget	Indicative Year 1	Indicative Year 2
Programmes - Audit Service(AS)	140,611,756	120,428,457	123,479,742
005001 - Management and Administration	33,751,935	19,453,817	19,727,473
21 - Compensation of employees [GFS]	20,767,190	15,347,629	15,621,285
Capex	4,106,188	4,106,188	4,106,188
Goods and Services	8,878,557		
005002 - Audit Operations	106,859,821	100,974,641	103,752,268
21 - Compensation of employees [GFS]	101,242,321	100,974,641	103,752,268
Capex			
Goods and Services	5,617,500		

## BUDGET BY PROGRAMME, SUB-PROGRAMME AND NATURAL ACCOUNT

	Budget	Indicative Year 1	Indicative Year 2
Programmes - Audit Service(AS)	140,611,756	120,428,457	123,479,742
005001 - Management and Administration	33,751,935	19,453,817	19,727,473
0050010 - Management and Administration	33,751,935	19,453,817	19,727,473
21 - Compensation of employees [GFS]	20,767,190	15,347,629	15,621,285
211 - Wages and salaries [GFS]	20,767,190	15,347,629	15,621,285
27 - Social benefits [GFS]	350,000		
311 - Fixed assets	4,106,188	4,106,188	4,106,188
Capex	4,106,188	4,106,188	4,106,188
Goods and Services	8,878,557		
Use of goods and services	8,528,557		
005002 - Audit Operations	106,859,821	100,974,641	103,752,268
0050021 - Central Government Audits	19,408,419	19,010,013	19,439,561
21 - Compensation of employees [GFS]	18,600,919	19,010,013	19,439,561
211 - Wages and salaries [GFS]	18,600,919	19,010,013	19,439,561
27 - Social benefits [GFS]	13,800		
Goods and Services	807,500		
Use of goods and services	793,700		
0050022- Local Government Audits	32,494,655	32,494,655	32,494,655
21 - Compensation of employees [GFS]	32,494,655	32,494,655	32,494,655
211 - Wages and salaries [GFS]	32,494,655	32,494,655	32,494,655
0050023- Educational Institutions Audits	43,470,181	42,518,890	44,644,834

## BUDGET BY PROGRAMME AND OPERATION

	2014	2015			2016	2017	FY18	
	Actual	Budget	Actual	Budget Balance		Budget	Indicative	Indicative
				V_APRVD	V_APRVD			
Programmes - Audit Service(AS)	109,220,851	125,527,610	50,176,915			140,611,756	120,428,457	123,479,742
005001 - Management and Administration	91,326,979	39,653,364	48,920,191			33,751,935	19,453,817	19,727,473
0050010 - Management and Administration	91,326,979	39,653,364	48,920,191			33,751,935	19,453,817	19,727,473
Employees Compensation	83,987,644	25,373,864	47,948,984			20,767,190	15,347,629	15,621,285
005001 - Audit Operations for State Institutions	1,185,239							
005002 - Audit Reports	98,226	320,000	35,680			635,000		
085101 - Internal management of the organisation	1,326,964	2,578,200	475,478			6,329,388	4,106,188	4,106,188
085102 - Local & international affiliations						3,483,572		
085103 - Procurement of Office supplies and consumables	204,225							
085201 - Staff Audit						431,138		
085206 - Manpower Skills Development	3,877,943	2,540,428	275,131			1,252,154		
085503 - Special Audit Assignments		3,239,372	184,918			561,993		
085701 - Management and Monitoring Policies, Programmes and Projects	72,195	341,500				291,500		
086203 - Information, Education and Communication	406,563							
086204 - publication, campaigns and programmes	54,880							
086302 - Acquisition of Immovable and Movable Assets	113,099	5,260,000						
005002 - Audit Operations	17,893,872	85,874,246	1,256,724			106,859,821	100,974,641	103,752,268



## BUDGET BY PROGRAMME AND OPERATION

	2014	2015			2016	2017	FY18	
	Actual	Budget	Actual	Budget Balance		Budget	Indicative	Indicative
				V_APRVD	V_APRVD			
0050021 - Central Government Audits	2,785,864	16,013,039	44,034			19,408,419	19,010,013	19,439,561
Employees Compensation	1,726,193	15,205,539				18,600,919	19,010,013	19,439,561
005001 - Audit Operations for State Institutions	1,059,671	807,500	44,034			667,800		
085101 - Internal management of the organisation						139,700		
0050022- Local Government Audits	1,405,494	56,128,341				32,494,655	32,494,655	32,494,655
Employees Compensation	305,595	56,128,341				32,494,655	32,494,655	32,494,655
005001 - Audit Operations for State Institutions	1,099,899							
0050023- Educational Institutions Audits	12,684,782	2,976,000	1,009,878			43,470,181	42,518,890	44,644,834
Employees Compensation	12,214,782					40,494,181	42,518,890	44,644,834
005001 - Audit Operations for State Institutions	470,000	2,976,000	1,009,878			2,976,000		
0050024- Commercial Audits	428,646	5,126,476	108,585			5,245,477	4,422,632	4,518,344
Employees Compensation	229,530	4,212,476				4,331,477	4,422,632	4,518,344
005001 - Audit Operations for State Institutions	47,944	914,000	108,585			914,000		
085701 - Management and Monitoring Policies, Programmes and Projects	151,172							
0050025- Special Audits	589,087	5,630,390	94,227			6,241,089	2,528,451	2,654,874
Employees Compensation	432,894	4,562,956				5,321,089	2,528,451	2,654,874
005001 - Audit Operations for State Institutions	156,193	1,067,434	94,227			200,500		

## BUDGET BY PROGRAMME AND OPERATION

	2014	2015			2016	2017	FY18	
	Actual	Budget	Actual	Budget Balance		Budget	Indicative	Indicative
				V_APRVD	V_APRVD			
085502 - External Audit Operations						719,500		

## BUDGET BY PROGRAMME AND PROJECT

	2014	2015		2016	2017	FY18	
	Actual	Budget	Budget Balance		Budget	Indicative	Indicative
			V_APRVD	V_APRVD			
1050114 - Administrative Support		5,260,000					
0050010 - Management and Administration	91,326,979	39,653,364		33,751,935	19,453,817	19,727,473	
0050001 - Management and Administration	91,326,979	39,653,364		33,751,935	19,453,817	19,727,473	
0050021 - Central Government Audits	2,785,864	16,013,039		19,408,419	19,010,013	19,439,561	
0050002 - Audit Operations	17,893,872	85,874,246		106,859,821	100,974,641	103,752,268	
Programmes - Audit Service(AS)	109,220,851	125,527,610		140,611,756	120,428,457	123,479,742	

## BUDGET BY PROGRAMME AND MDA

	2014	2015					2016		2017	FY18	
	Actual	Budget	Actual	Budget Balance V_APRVD		% Total Programme		Budget	% Total Programme	Indicative	Indicative
						Budget	Actual				
Programmes - Audit Service(AS)	109,220,851	125,527,610	50,176,915			100.00	100.00	140,611,756	100.00	120,428,457	123,479,742
005001 - Management and Administration	91,326,979	39,653,364	48,920,191			31.59	97.50	33,751,935	24.00	19,453,817	19,727,473
00501 - Finance and Administration	91,326,979	39,653,364	48,920,191			31.59	97.50	33,751,935	24.00	19,453,817	19,727,473
005002 - Audit Operations	17,893,872	85,874,246	1,256,724			68.41	2.50	106,859,821	76.00	100,974,641	103,752,268
00501 - Finance and Administration	9,847					-	-	-	-		
00502 - Commercial Audit	395,646	5,126,476	108,585			4.08	0.22	5,245,477	3.73	4,422,632	4,518,344
00503 - Central Gov't - Audit Dept.	2,776,016	16,013,039	44,034			12.76	0.09	19,408,419	13.80	19,010,013	19,439,561
00504 - Regional, District Audits & EIDA	14,123,276	59,104,341	1,009,878			47.08	2.01	75,964,836	54.02	75,013,545	77,139,489
00505 - Performance & Special Audit	589,087	5,630,390	94,227			4.49	0.19	6,241,089	4.44	2,528,451	2,654,874